

**Texas Municipal Benchmarking Comparisons**

Description	City of Allen	City of Amarillo	City of Arlington <sup>1</sup>	City of Dallas	City of Ft. Worth	City of Garland	City of Houston <sup>2</sup>	City of Leander	City of McAllen <sup>3</sup>	Missouri City	City of Pharr <sup>4</sup>	City of Round Rock	City of San Antonio <sup>5</sup>
Number of Golf Holes	27	54	63	108	81	63	99	18	18	36	18	18	144
Golf Facility	The Courses at Watters Creek + 6 hole practice facility	Comanche Trail (36H) Ross Rogers (18H)	Lake Arlington (18H) Meadowbrook (9H) Texas Rangers (18H) Tierra Verde (18H)	Cedar Crest (18H) Keeton Park (18H) Luna Vista (18H) Stevens Park (18H) Tenison Park (36H)	Meadowbrook (18H) Pecan Valley (36H) Rockwood (18H) Sycamore Creek (9)	The Bridges (27H) Firewheel (36H)	First Tee (9H) Gus Wortham (18H) Hermann (18H) Melrose (18H) Memorial (18H) Sharpstown (18H)	Crystal Falls	Palm View	Quail Valley	Tierra Del Sol	Forest Creek	Brackenridge (18H) Cedar Creek (18H) Mission Del Lago (18H) Northern Hills (18H) Olmos Basin (18H) Riverside (27H) San Pedro (9H) Willow Springs (18H)
Rounds Played	44,163	72,762	84,806	N/A	119,679	N/A	140,239	27,579	41,116	56,807	21,492	N/A	292,453
Rounds per 18 Holes	29,442	24,254	33,922	N/A	26,595	N/A	31,164	27,579	41,116	28,404	21,492	N/A	36,557
Total Operating Revenue	\$2,831,455	\$3,009,419	\$3,586,942	N/A	\$4,158,466	\$3,760,400	\$5,626,125	\$1,399,036	\$1,136,626	\$4,711,428	\$876,419	\$299,761	\$11,487,406
Total Rev/Round	\$64.11	\$41.36	\$42.30	N/A	\$34.75	N/A	\$40.12	\$50.73	\$27.64	\$82.94	\$40.78	N/A	39.28
Total Operating Expense (excluding depreciation )	\$3,229,357	\$4,607,859	\$5,162,854	N/A	\$4,783,496	\$3,924,140	\$5,683,132	\$1,328,924	\$1,130,114	\$4,993,065	\$1,070,657	\$1,344,306	\$9,725,800
<b>Operating Income (Loss)</b>	<b>(\$397,902)</b>	<b>(\$1,598,440)</b>	<b>(\$1,575,912)</b>	N/A	<b>(\$625,030)</b>	<b>(\$163,740)</b>	<b>(\$57,007)</b>	<b>\$70,112</b>	<b>\$6,512</b>	<b>(\$281,637)</b>	<b>(\$194,238)</b>	<b>(\$1,044,545)</b>	<b>\$1,761,606</b>

Note: Info is provided by each City's most recent advertised CAFR or Actual Budget numbers. Most are from the 2018 fiscal year, while a few are from the 2017 fiscal year.

1. No detail in Annual CAFR; "Rounds per 18 holes" does not include the Texas Rangers course, as it was closed during this Fiscal Year period.

2. City of Houston "Rounds per 18 Holes" is using a multiple of 4.5 due to Gus Wortham course being closed for half the fiscal year and the limited number rounds recorded at the First Tee course.

3. City of McAllen source: McAllen 2018 Budget , actual FY16-17 column, Total rounds + twilight, sundown and tournament page 280

4. City of Pharr rounds source: COP Annual Budget 2018-2019 online version

5. City has a management agreement with MGA-SA (Municipal Golf Association of San Antonio). MGA-SA manages the City's golf courses and in return retains all funding to cover operations and improvements